



Healthy London
Partnership

London Health & Social Care Devolution

What are the opportunities for Tower Hamlets?



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London's journey to devolution

National milestones

NHS Five Year Forward View



- Better Care Fund
- Public health transfer to local government

- New Care Models Programme
- London Health Devolution Agreement
- Greater Manchester's health and social care devolution deal
- Sustainability and Transformation Plans (STPs) announced

Cities and Local Government Devolution Act 2016

- Next Steps for the Five Year Forward View
- London Health and Care Devolution MoU signed

2012

- London Health Board formed

2013

- Health and Social Care Act passed



Better Health for London

2015

- London Health Board refreshed
- London Health and Care Collaboration Agreement



Better Health for London: Next Steps

2016

- Healthy London Partnership established



Better Health for London: One Year On

2017

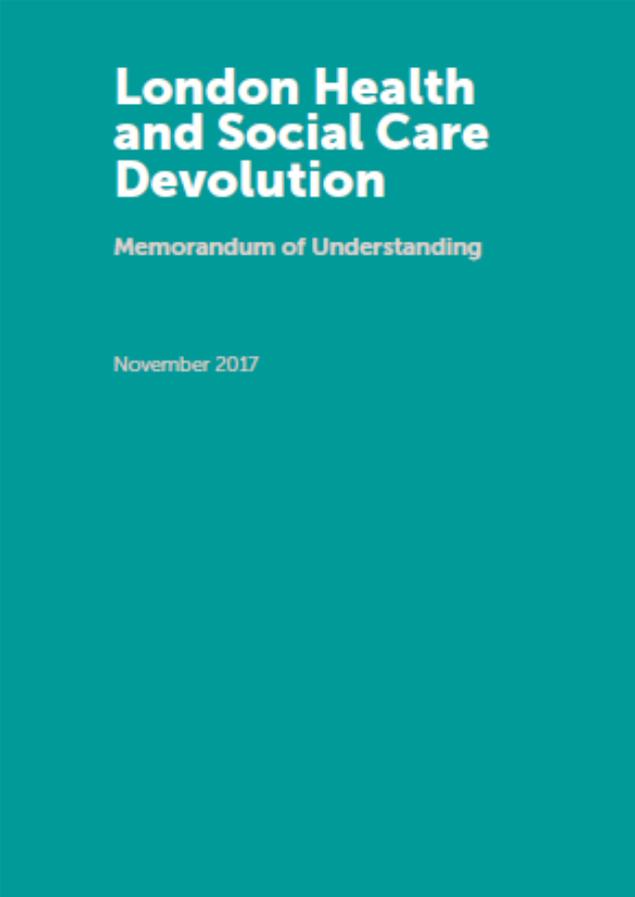
- London Health and Care Devolution Programme established
- Devolution pilots underway in Haringey, Hackney, Lewisham, Barking & Dagenham, Havering and Redbridge and North Central London
- Five London Sustainability and Transformation Plans developed

London milestones

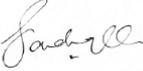
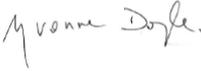
History of MoU Development

- December 2015 First MoU Heads of Terms – Chancellor promised detailed agreements in December 2016
- During 2016 London tested solutions at different scales: **5 pilots** focused on three themes prevention, integration and estates:
 - i. Barking & Dagenham, Havering and Redbridge – integration
 - ii. Hackney - integration
 - iii. Lewisham - integration
 - iv. North Central London – estates
 - v. Haringey - prevention
- Delayed 11 months during 2017 – signed 16th November 2017

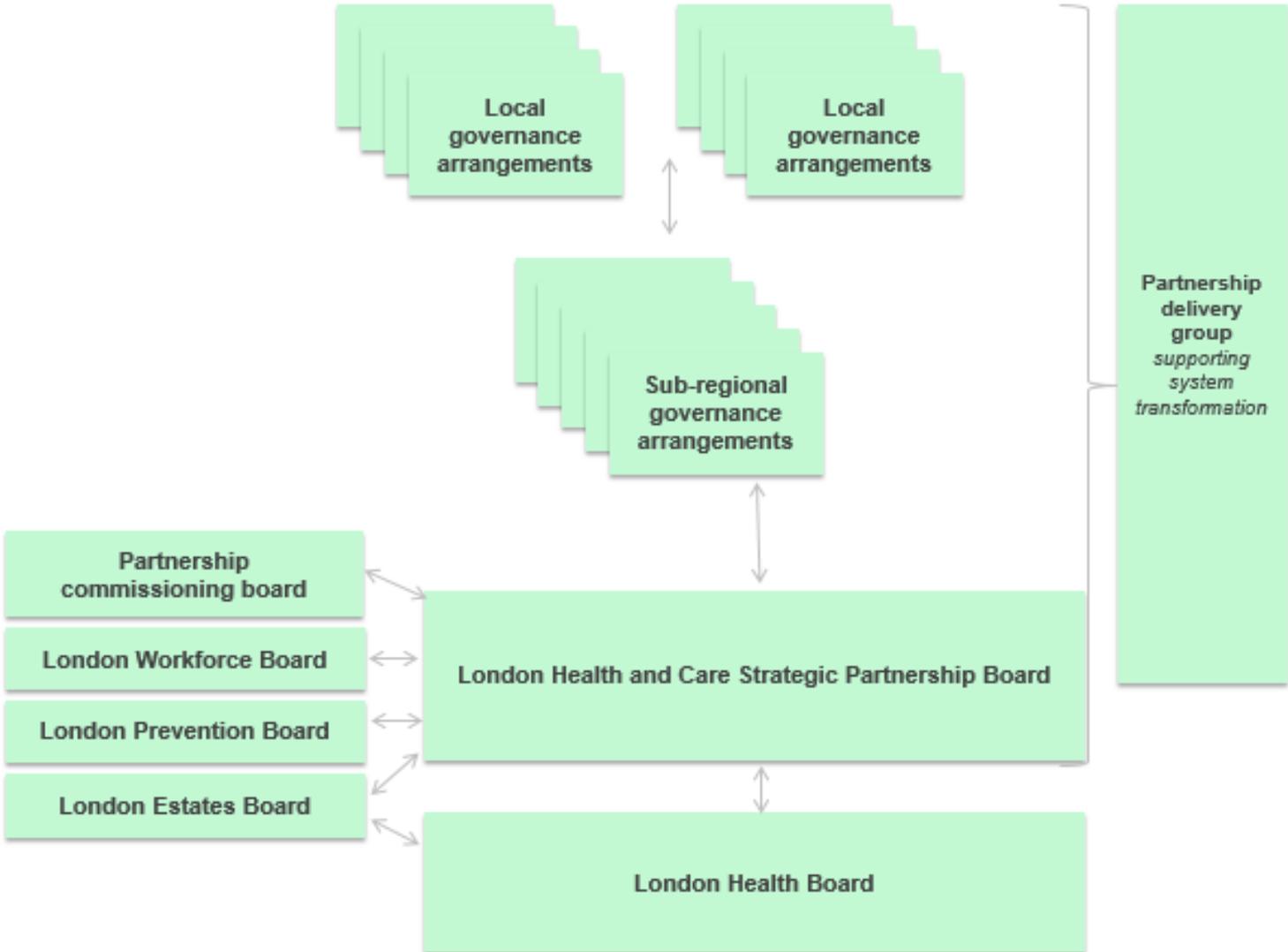
The Devolution MoU was signed on 16 Nov 2017



Signed for and on behalf of London, Central Government and National Health and Care Partners:

 Rt Hon Jeremy Hunt MP Secretary of State for Health Department of Health	 Rt Hon Elizabeth Truss MP Chief Secretary to the Treasury HM Treasury
 Dr Marc Rowland Chair, London Clinical Commissioning Council	 Cllr Claire Kober Chair, London Councils
 Sadiq Khan Mayor of London	 Simon Stevens Chief Executive, NHS England
 Jim Mackey Chief Executive, NHS Improvement	 Dr Yvonne Doyle Director for London, Public Health England

Devolution is not simply about transfer of powers or functions but presents an opportunity to work in different and more integrated ways



Adding value to local plans by using the MoU

- Develop population based models of care using joint commissioning and so drive integration
- Leverage greater support for local joint commissioning strategies from London NHS E&I
- Strengthen local plans through national agreement to change the environment in which they operate:
 - Payment Reform: Improves financial environment
 - Regulatory Reform: Reduces challenge to collaboration
- Greater influence over health care estate investment:
 - Accelerate delivery of integrated care services
 - Describe a credible vision of integrated care across London



NHS Estates: key commitments

Governance and delivery

- London Estates Board (LEB) with delegations of capital investment decisions
- London Estates Delivery Unit (LEDU)
- Support for development of sub-regional governance.

Capital investment and release

- NHS Trusts and FTs in London retaining capital receipts, and re-investing in line with system capital plans.
- Approach for NHSPS and CHP assets and sales which aligns national and London priorities.
- Ensuring that when surplus NHS sites are released, this considers wider opportunities.
- All health and care capital cases which are best considered jointly will be brought to the LEB.

Utilisation

A London report on NHS estate utilisation

Opportunities

- Identifying opportunities for 'marriage value'
- Streamlined business case approvals process
- Support to develop capital plans and deliver sites
- Clarity of capital availability, needs and pipelines to enable more effective health and care capital investment.
- London using its collective resources/assets to deliver housing



Integration: key commitments

Contracting and payments

- Delegation of London's fair share of transformation funding
- Exploring changes to commissioning arrangements
- Support to develop new payment models.

Regulation and oversight

- Closer working at London level for CQC, NHSI and NHSE
- Consideration of joint roles across NHSE and NHSI.
- System-based regulation and oversight

Workforce

- London Workforce Board
- A London-wide workforce delivery system
- Exploring issues relevant to integrated working
- Exploring London weighting, in the context of challenges around recruitment and retention.

Opportunities

- Building partnerships and models of care from the bottom-up, delivering community based care and keeping people out of hospital
- Investing transformation funding in a way that meets London's unique needs
- A joined up approach to payments and regulation
- Co-developing workforce reforms, to enable the delivery of joint health and care training and workforce development, and supporting combined roles or closer working across health and care.



Prevention: key commitments

Action on unhealthy habits

- Exploring the evidence base for initiatives, including action on illicit tobacco; gambling; impact of planning policy.
- Establishing a borough-led London-wide illegal tobacco and counterfeit alcohol enforcement team.
- Ensure the effective coordination of programmes which aim to combat childhood obesity (including soft drinks industry levy).
- Exploring options to further restrict the advertising and marketing of unhealthy food and drink in specific locations based on health harm.

Employment & health

- Transfer of Work & Health Programme funding to London
- Working with DWP and DH to test improvements to Fit for Work

Opportunities

- Focused and collaborative action on prevention and demand management
- Tackling the wider determinants of health – including employment, planning and housing - and addressing health inequalities.

Implications

- How can neighbourhoods, local areas, sub-regions and London best support consistent prevention strategies that are reinforced at every level and at every interaction with Londoners?

Illegal Tobacco & Counterfeit Alcohol

MoU Commitment	What does this mean for London?	Timeline
<ul style="list-style-type: none"> London will explore the case for further action to address unhealthy habits. Through pilot or city-wide action, we will examine the evidence for establishing a borough-led London-wide illegal tobacco and counterfeit alcohol enforcement team. Inform the government's reviews of sanctions to tackle illegal tobacco 	<ul style="list-style-type: none"> Effective city-wide working. Making it more difficult to access illegal tobacco & counterfeit alcohol. Making London an illegal tobacco-free city by developing a regional approach to illegal tobacco and counterfeit alcohol Significantly reducing health inequalities. Reduced number of young people starting smoking 	<ul style="list-style-type: none"> Proposed model for a minimum viable option available by July 2018 Approach in place by April 2019 Better use of sanctions by December 2019 Explore sustainability funding via social finance and central government through an enhanced business case - December 2018

Mental Health and Employment

MoU Commitment	What does this mean for London?	Timeline
<ul style="list-style-type: none">London will explore new models for integrating health and employment support and examine the role prevention and early intervention can play	<ul style="list-style-type: none">Improved outcomes for people who are affected by mental health and long term conditions helping them to become job ready, find work and then stay in work once they are there.An accelerated return to work for people experiencing mental ill-health and a reduction in the risk of unemployment.	<ul style="list-style-type: none">Consultant recruited (ST contract June – Sept 2018)Proposed model for a minimum viable option available Sept / Oct 2018Business case for funding August / September 2018 (DWP to confirm)Establishment of service dependent upon outcome of funding applicationAssuming funding application successful pilot - set up by end of financial year

Sugar Levy

MoU Commitment	What does this mean for London?	Timeline
<ul style="list-style-type: none">• Ensure that money raised through the Soft Drinks Industry Levy supports action to address childhood obesity in London – working towards water only schools and an improved food offer on site.	<ul style="list-style-type: none">• Stronger and smarter investment in programmes to tackle childhood obesity in a sustainable way.• Support water only schools• Encouraging all schools to invest in water fountains and improve food offer to meet national standards.• Better free school food uptake and better school food offers.• Reduced health inequalities	<ul style="list-style-type: none">• Evidence review & engagement with schools, PH teams and LAs.• Guidance and supporting resources to boroughs and schools by June 2018• Baseline audit of school food offer by Dec 2018• Support implementation of water only schools in 2018/19

Advertising food and drink

MoU Commitment	What does this mean for London?	Timeline
<ul style="list-style-type: none"> • Explore how advertising restrictions can support young Londoners to make healthier food and drink choices. • London will also be exploring options to further restrict the advertising and marketing of unhealthy food and drinks in specific locations. 	<ul style="list-style-type: none"> • Reducing advertising of unhealthy food/drink with a specific focus on boroughs with greatest inequalities and zones around schools 	<ul style="list-style-type: none"> • Consultation on further restrictions by TFL June – July 2018. • Evidence pack developed and shared by PHE June 2018 • Ongoing local government action to be developed to ensure a London stands together approach by end of 2019 • NHS to join by end of 2019.

Obesity and Planning decisions

MoU Commitment	What does this mean for London?	Timeline
<ul style="list-style-type: none"> Explore the interaction between planning and urban spatial policy and London's health and wellbeing objectives to create health super zones around schools. 	<ul style="list-style-type: none"> An environment which promotes health and supports London's children to be healthier through making it easier to make healthier choices. Creating super zones around schools (400m) in scope is gambling, alcohol & tobacco, air quality, food and drink sales and advertisement 	<ul style="list-style-type: none"> Pilot PID in place end of June setting out what's in scope EOI for pilots – June 2018 GIS mapping to identify optimal pilot areas by July 2018 Pilot workshop in June 2018 Consultant in place (HUDU) June to provide support to EOI areas. Pilots running by end of Dec 2018 – scope and options developed by end March 2019 to develop an approach that can be tested and scaled up in other boroughs Explore further licencing levers

Gambling

MoU Commitment	What does this mean for London?	Timeline
<ul style="list-style-type: none"> London partners to inform the government's reviews of: gaming machines and social responsibility measures, with Department for Digital, Culture, Media & Sport (DCMS) To support all LA in their review of gambling licences with a view to reduce the harm caused and increasing proliferation on our high streets 	<ul style="list-style-type: none"> A reduction in the proliferation of Fixed Odds Betting Terminals which risk leading to unhealthy behaviour for vulnerable people. Significantly reducing health inequalities A reduction in the harm caused by gambling in our most deprived communities London partners to work closely to review their gambling licencing statements which are due to be finalised in Jan 2019. 	<ul style="list-style-type: none"> Licence statements review to be complete by Dec 2018- new licencing statements to be in place by Jan 2019. Develop an evidence tool kit to support PH teams to engage with licencing committees- by Sept 2018 (including best practice case studies) Develop resources to better understand scale and impact of issue – ongoing

Fiscal levers

MoU Commitment	What does this mean for London?	Timeline
<ul style="list-style-type: none">Explore the opportunities that a) new/enhanced fiscal levers could bring to improve the health and wellbeing of Londoners & b) work to optimise on prospects to reinvest money raised through fiscal levers in health promoting opportunities.	<ul style="list-style-type: none">National PHE to commission a piece of work to help us a) establish an economic framework for assessing the potential for fiscal and pricing policy to improve public health b) review the existing evidence on the role of fiscal and pricing policies across the various policy areas where these levers might be employed.<ol style="list-style-type: none">Describe the impacts of these policies on improving health outcomes, reducing health inequalities and other relevant issues such as distributional impactsDevelop an overarching framework to aid policy and decision-makers when considering the introduction of new fiscal and pricing policies, or amendments to existing policies	<ul style="list-style-type: none">The national report is due in Aug we will then consider a London approach between Aug 2018 – 1st April 2019



**Healthy London
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Thank you

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London's NHS organisations include all of London's CCGs, NHS England and Health Education England